

# 2017 oil price forecast: who predicts best?

Information document





# Since 2007, Roland Berger has published a yearly overview of available oil price forecasts

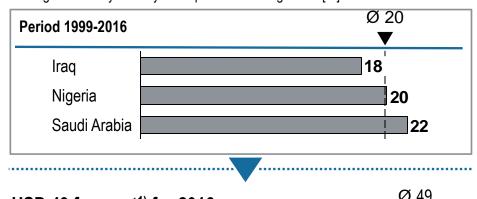
Roland Berger study of oil price forecasts, February 2017, WTI based

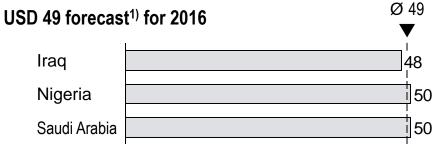
- > Since 2007, Roland Berger has published a yearly study on the oil price forecast
- Major oil-producing countries use a forecasted value of the oil price in their annual budgets
- > We have studied the forecasting track records of the ten largest oil-exporting countries from 1999 to 2016
- The budgeted oil prices of the top 3 most accurate countries are used to forecast the oil price for the year ahead
- > The oil price forecast of the countries is compared to that of the major energy institutions: NYMEX, EIA and OECD

#### Last year's results

#### **Top-3 best forecasting countries**

Average absolute year-on-year oil price forecasting<sup>1)</sup> error [%]





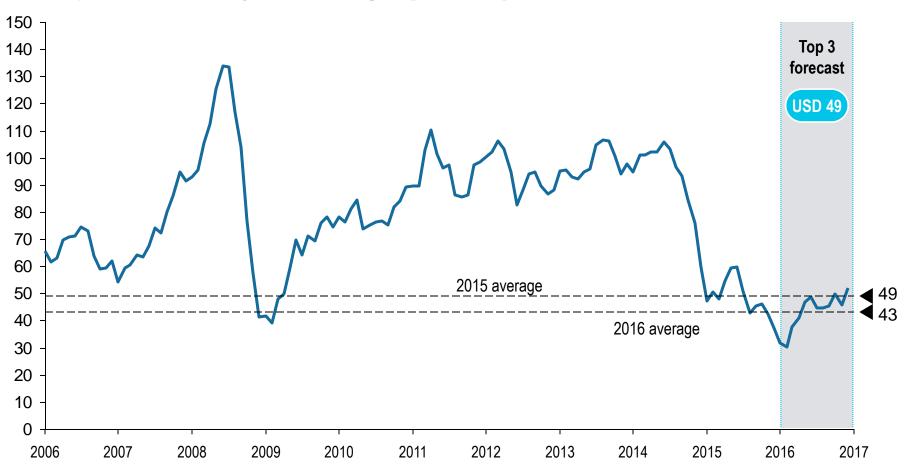
<sup>1)</sup> To improve comparability, forecasts are adjusted for the ratio of local oil prices to WTI prices (2012-2014) and for average budget deviations (1999-2014, excluding 2001, 2009 and 2015)

Source: Roland Berger



# In 2016 the average price for a barrel was USD 43, lower than the USD 49 predicted by the top-3 countries

Development of monthly WTI averages [USD/bbl], Jan 2006 – Dec 2016





# This year's study not only assesses the accuracy of last year's forecasts, but also analyzes market dynamics and future prices

Elements of this year's study



Analysis of the accuracy of countries and institutions as forecasters of the oil price in 2016 and over past years

2 CHANGING MARKET DYNAMICS Analysis of the changing market dynamics since the US has become a major exporter of (shale) oil and analysis of the current oversupply in the global oil market

FUTURE OIL PRICES

Analysis of oil price forecasts of countries and institutions and underlying political and market dynamics



# Institutions have become the better price forecasters – For 2017 they predict an average of USD 50 per barrel

Improved performance of institutions vs. countries in the oil price forecast



Accuracy of oil price forecasts

Before 2009, the top oil exporting countries outperformed the institutions (NYMEX, EIA, OECD) in correctly forecasting the oil price

Since 2009 however, the institutions have forecasted the oil price significantly better than the countries



Changing market dynamics

Since the start of the **shale gas boom**, the **US** has not only been one of the major producers of oil, but is also **exports significant amounts of oil** 

Oil-producing countries – Saudi Arabia in particular – have often adapted their oil output to price levels, thereby influencing the oil price

The dynamics have changed since American shale oil entered the equation. North American shale oil is moving towards being the swing supply

After resisting production cutbacks for over a year, OPEC decided in November 2016 to **reduce** crude oil production **by 1.8 million barrels per day**. This significant drop in supply should drive up the low oil price



What will the future bring? Will the oversupply be curtailed by OPEC countries?

**Future oil prices** 

Prediction for the 2017 oil price [USD/bbl]

Top-3 countries 55
Institutions 50

Source: Roland Berger 170217 Oil Producers Price Forecast 2017.pptx | 5



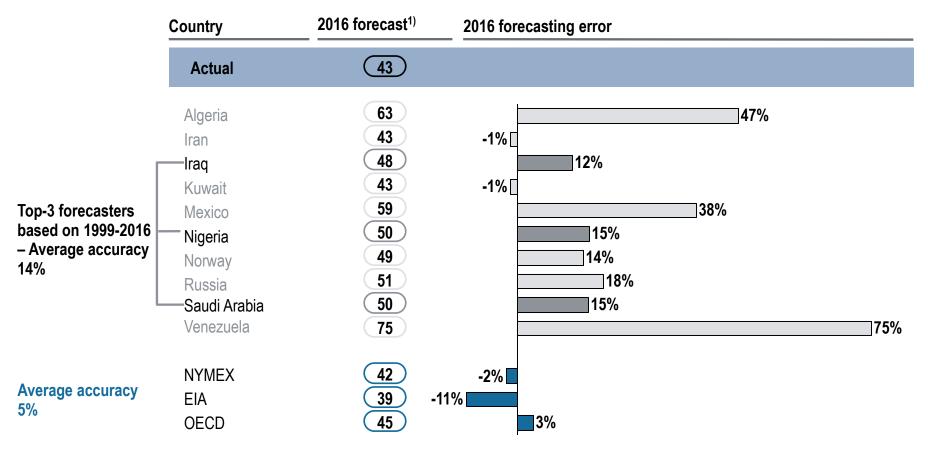
1. Accuracy of oil price forecasts





### Almost all countries overshot the oil price in their 2016 forecasts – Predictions from most institutions fell below a 5% margin of error

Absolute year-ahead oil price forecasting error, 2016 [%]

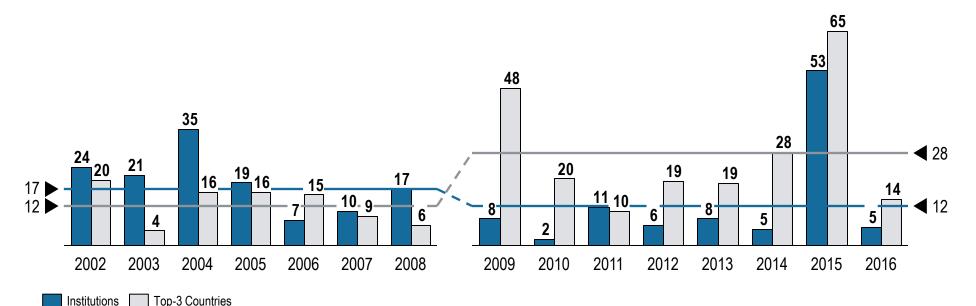


<sup>1)</sup> To improve comparability, forecasts are adjusted for the ratio of local oil prices to WTI prices (2012-2014) and for average budget deviations (1999-2014, excluding 2001, 2009 and 2015)



### Since 2009, the institutions have been better forecasters than oilproducing countries

Yearly absolute error, oil price forecast, institutions and top-3 countries<sup>1)</sup>, 2002-2016 [%]

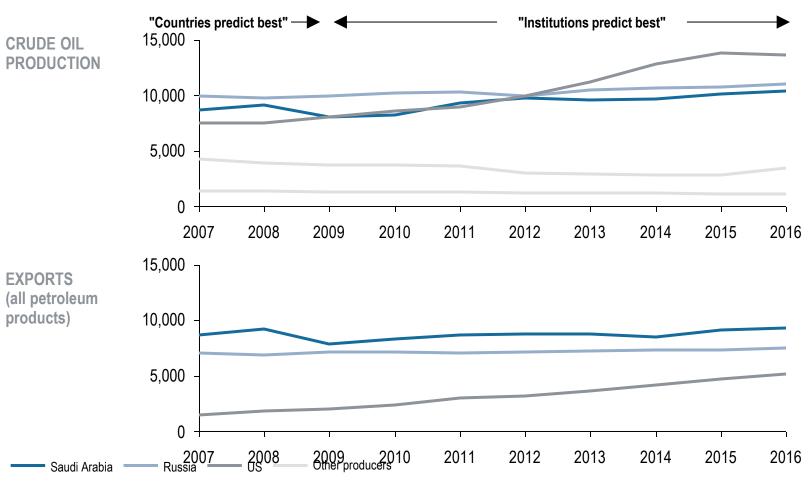


<sup>1)</sup> Updated top-3: based on up to year n-1. To improve comparability, forecasts are adjusted for the ratio of local oil prices to WTI prices (2012-2014) and for average budget deviations (1999-2014, excluding 2001, 2009 and 2015)



### The rise of the institutions as better predictors coincides with the rise of the US as a major (shale) oil producer and exporter

Crude oil production per country and US exports, 2007-2016 ['000 bbl/day]

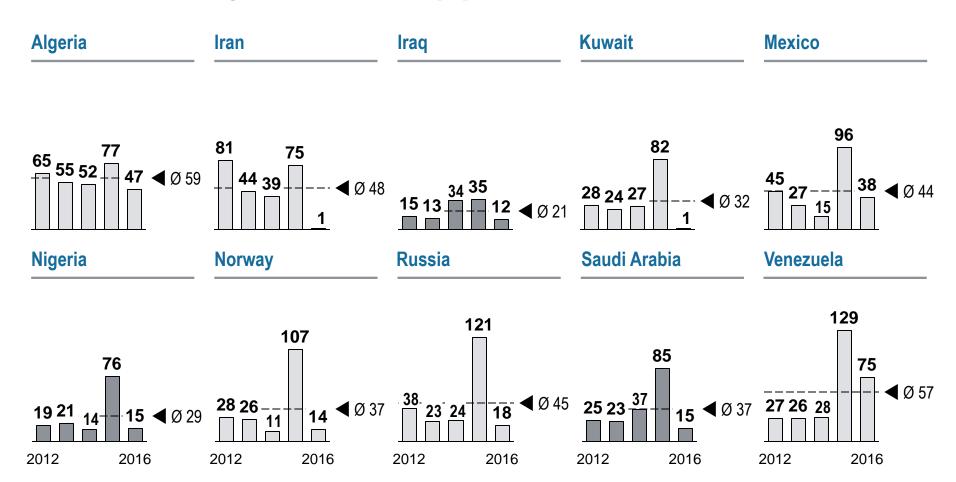






### The top-3 oil-forecasting countries all predicted the oil price within 20%

Absolute forecasting errors, 2012-2016 [%]





2. Changing market dynamics

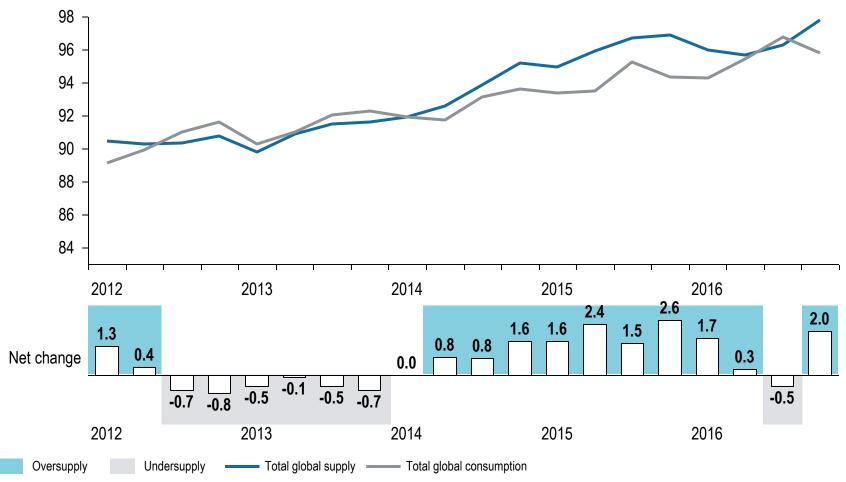






# Since the start of 2014, the oil price has been under heavy pressure due to oversupply

Global supply and demand of oil and net differential [m bbl/day]



Source: EIA; Roland Berger





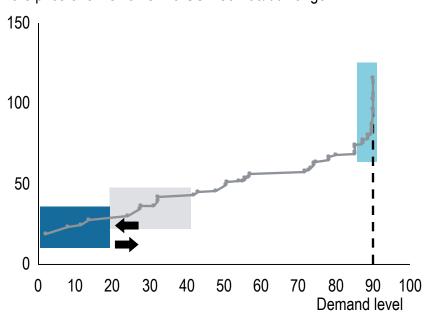
# Since 2014, a new oil production pattern has emerged: major OPEC players have decided to win on volume using their low-cost positions

Production cost [USD/bbl]<sup>1)</sup> vs. global oil demand [m bbl/day]

Illustrative

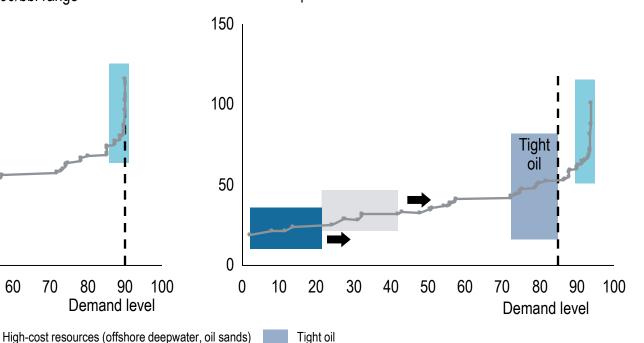
#### Pre-2012 (pre-tight oil)

### **Saudi Arabia and OPEC** manage production volumes to ensure **that marginal demand is met by high-cost resources** so that the price of oil remains in a USD 80-100/bbl range



#### Post-2014

Tight oil production grew from **0** in **2011 to 5** m bbl/day in **2015**. In late 2014, major OPEC players decided to win on volume using their low-cost positions



1) Total oil production cost estimates, including capital returns

Other OPEC

Saudi Arabia



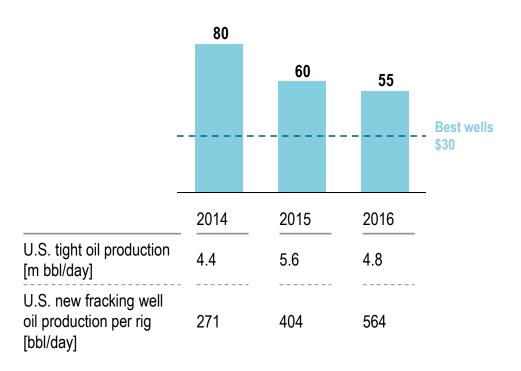
### US tight oil production has been resilient to lower prices thanks to improving economics and high short-run elasticity

### US tight oil production dynamcis

#### Tight oil attributes

- > Significant reserves: 130 billion barrels (50% of total US and more than 50% of Saudi Arabia)
- > Near-perfect competition:
  - 1,000's of independent players, many of which are small
  - Limited barriers to entry and exit (USD 5-10 m to develop a typical well, 2-3 year payback on most wells)
- > Highly elastic in the short-run:
  - Well construction to production in less than 2 months
  - Fast depletion rates relative to conventional wells

#### U.S. tight oil breakeven economics<sup>1)</sup> [USD/bbl]

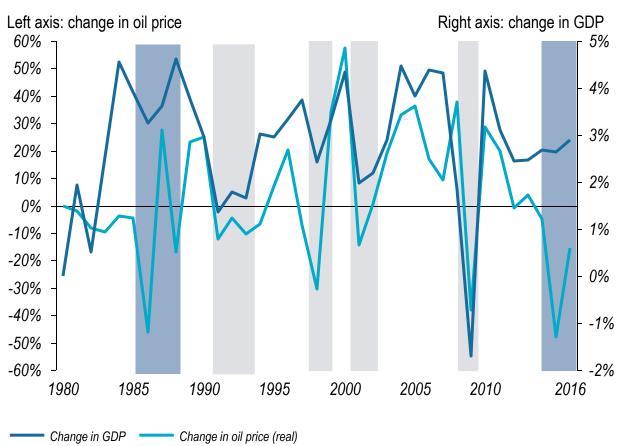


<sup>1)</sup> Including capital returns



# The latest drop in the oil price is due to oversupply – There is no longer a correlation between oil price changes and GDP

(Real) oil price development and GDP change during previous oil price drops



### Supply shocks

- Today's situation is similar to 1986 –
   There is no recession and the price drop is driven by oversupply
- 1986 oil price shock was caused by strong production growth in OPEC countries
- Recent oil price shock mainly caused by American production, coupled with non-reduction in OPEC countries

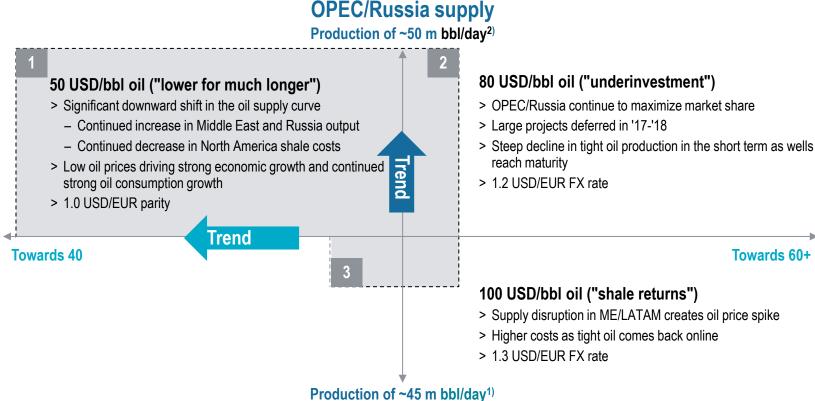
#### Demand shock

 Most price drops are caused by a drop in demand related to stagnating GDP growth during a recession (1998 Asian financial crisis; 2001 tech bubble burst; 2009 global financial crisis, etc.)



# Oversupply and the resilience of US tight oil have been driving the world towards a "lower for much longer" oil price environment

Scenario definition



Pause in investments until the trend is confirmed

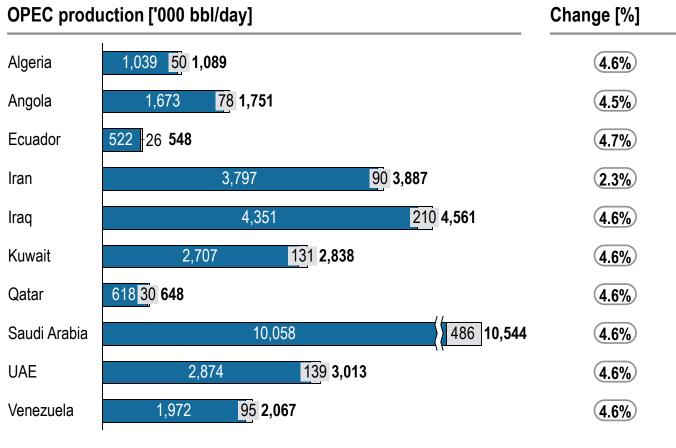
Scenario bounds

Source: Roland Berger



# But this trend was interrupted in November 2016 when OPEC reached an agreement to cut production by 1.2 m bbl/day

Oil production in major OPEC countries and production cut agreements



#### Other production cuts

- > Russia has agreed to support the OPEC deal with a 300 thousand barrels per day production cut (~2.7%)
- Mexico, Oman, Azerbaijan and several others are cutting back another 258 thousand barrels per day

January 2017 level Agreed production cut



3. Future oil prices



# What will the future bring for oil prices? Expert opinions vary, but many of them tentatively predict higher prices

Selected quotes on oil price forecasts

#### Lower

U.S. shale response to OPEC deal may cut oil prices ... Oil prices could return to a range between \$40 and \$50 a barrel, depending on the response of the U.S. shale oil industry

12-02-2016 Pedro Parente, CEO, Petrobas

#### Higher

We see some firming in prices next year but nothing significantly north of what we see now

> 11-01-2016 Brian Gilvary, CFO, BP

Lower oil prices continue to be a significant challenge across the business, and the outlook remains uncertain

11-01-2016 Ben van Beurden, CEO, Shell

Not long ago, we enjoyed — as an industry — pretty high and stable prices. But that world has changed. (...) You can't count on rising commodity prices to bail out your business model

11-10-2016 Ryan Lance, CEO, Conoco Philips

#### Unchanged

The gap between supply and demand is closing ... Our anticipation now is that it will be balanced by the first half of 2017. That will see an adjustment upwards in terms of prices

11-01-2016 Amin Nasser, CEO, Saudi Aramco

Projections that the oil prices will range between \$50 and \$60 per bbl in the coming 15 months are logical and acceptable ... Unless there are new developments in the major oil-producing countries, this scenario will be most likely

10-19-2016 Anas Al-Saleh, Minister of Oil, Kuwait

The balance between demand and supply in the oil market will shift earlier than previously expected due to OPEC's output cuts, with prices heading towards \$60 a barrel next year

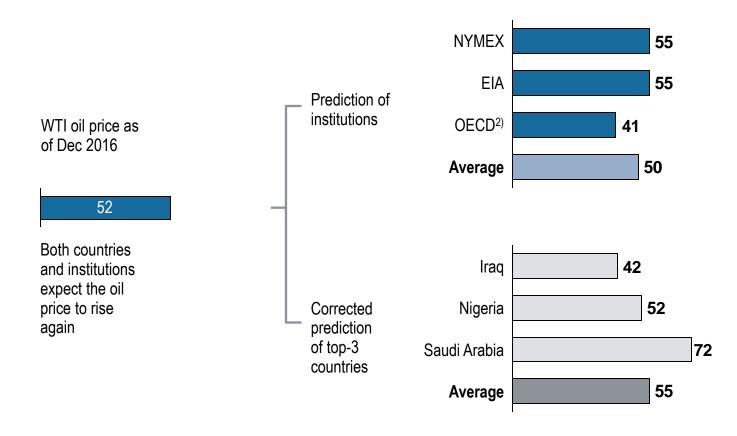
12-06-2016 Eldar Saetre, CEO, Statoil

170217\_Oil Producers Price Forecast 2017.pptx



# The oil price is now ~USD 52 – Institutions predicted an average price of USD 41-55 and the top-3 forecasting producers USD 42-72

2017 WTI price forecasts<sup>1)</sup> [USD/bbl]



<sup>1)</sup> Updated top-3: based on 1999-2016. To improve comparability, forecasts are adjusted for the ratio of local oil prices to WTI prices (2012-2014) and for average budget deviations (1999-2014, excluding 2001 and 2009); 2) Forecasts were made before the OPEC meeting in November 2016



### The institutions and the countries agree that the oil price will increase, but they do not agree on how much

### Summary

- > The oil price has slightly recovered from the major dip in late 2015/early 2016, but with an average of USD 43 per barrel in 2016 it remains low
- > Institutions (NYMEX, EIA, IEA) predict only a moderate increase of the oil price (to an average of USD 50 per barrel in 2017)
- > Cost developments in shale oil indicate an oil price around USD 50 per barrel as the most likely scenario
- > If OPEC holds to the November 2016 agreement, this will reduce the oversupply and possibly drive up the oil price
- > This could lead to the scenario foreseen by the top-3 oil-forecasting countries of a higher oil price of USD 55 per barrel over 2017

# Berger

